

# **COURSE OUTLINE**

### 1. General specifications

**Module Title**: Strategic Operations Management

### Overview of the module

An efficient production process is essential for a business to be profitable. An understanding of this process and how to manage it can make it more efficient, it is therefore important to students for their future career to have an appreciation of the area of strategic operations management. This module will give students an insight into the role of strategic operations management within businesses. The module will consider the elements required for successful strategic operations management as well as the strategies for achieving efficient production.

### 2. Module Delivery

### **Contents**

# CLASS SUBJECT 1 Introduction to Operation Management Slack et al. (2007) - Chapter 1 2 Systems Concepts and Strategic Thinking 3 Strategic Role of Operations Slack et al. (2007) - Chapter 2 4 Operations Strategy Slack et al. (2007) - Chapter 3 5 Product and Process Design



Slack et al. (2007) - Chapters 4 and 5

6 Supply Chain(Network) Design

Slack et al. (2007) - Chapter 6

7 Operations Layout & Flow

Slack et al. (2007) - Chapter 7

8 Process Technology

Slack et al. (2007) - Chapter 8

9 HR Issues and Job Design

Slack et al. (2007) - Chapter 9

10 Planning and Control 1 – Capacity and Inventory

Slack et al. (2007) - Chapter 10, 11 and 12

11 Planning and Control 2 – Supply Chain, Projects and Quality

Slack et al. (2007) - Chapter 13, 16 and 17

12 Quality and Improvement and Operations Challenges for the Future

Slack et al. (2007) - Chapter 18, 20 and 21

### Indicative reading

Essential Textbook:

Slack, N., Chambers, S. & Johnston, R. (2007) Operations Management, 5<sup>th</sup> Edition, London: FT Prentice Hall.

### 3. Module Assessment

## **Module Learning Outcomes**

On completion of this module the student should be able to:

### Knowledge and understanding

- 1. Critically review strategic operations management issues and practices which cover manufacturing, service and administrative sectors.
- 2. Critically evaluate new operations management concepts, practices and techniques that develop globally to achieve organisational competitive advantage.
- 3. Critically evaluate the importance of a strategic approach to operations management in the drive to make manufacturing, service and administrative organisations more effective and competitively placed.



# Assessment Methods:

Number, Type and Weighting of Element

Examination 55%

Assignment 35%

Discussion Forum Assessment 10%